

CONTENTS

<i>List of Figures</i>	<i>page</i> vii
<i>List of Tables</i>	viii
<i>List of Contributors</i>	ix
<i>Preface</i>	xiii

PART I FRAMING THE CONTEXT

1	Governing Universities in Post-Soviet States	3
	<i>Peter D. Eckel</i>	
2	Understanding Ground Zero: The Soviet Context and Legacy as the Starting Point for Reform	20
	<i>Zumrad Kataeva</i>	

PART II COUNTRY UNIVERSITY GOVERNANCE PROFILES

3	Armenia	35
	<i>Peter D. Eckel</i>	
4	Azerbaijan	46
	<i>Merey Mussabayeva and Serik Ivatov</i>	
5	Belarus	58
	<i>Peter D. Eckel</i>	
6	Estonia	65
	<i>Rita Kaša</i>	
7	Georgia	75
	<i>Leah Shapiro</i>	
8	Kazakhstan	82
	<i>Peter D. Eckel and Darkhan Bilyalov</i>	
9	Kyrgyzstan	97
	<i>Zumrad Kataeva and Ali Ait Si Mhamed</i>	

10	Latvia <i>Rita Kaša</i>	107
11	Lithuania <i>Rita Kaša and Ali Ait Si Mhamed</i>	118
12	Moldova <i>Peter D. Eckel</i>	128
13	The Russian Federation <i>Zumrad Kataeva</i>	140
14	Tajikistan <i>Zumrad Kataeva</i>	152
15	Turkmenistan <i>Serik Ivatov and Darkhan Bilyalov</i>	160
16	Ukraine <i>Ali Ait Si Mhamed and Serik Ivatov</i>	168
17	Uzbekistan <i>Ali Ait Si Mhamed and Serik Ivatov</i>	182

PART III COMPARISONS AND ANALYSES

18	Variety and Variation among Post-Soviet University Governing Structures: Toward Four Models <i>Peter D. Eckel and Darkhan Bilyalov</i>	195
19	Governing Appropriately: Autonomy and Bureaucratic Capacity <i>Peter D. Eckel</i>	214
20	Governing in the Context of Competition and Autonomy <i>Peter D. Eckel and Ali Ait Si Mhamed</i>	231

PART IV CONCLUSION

21	Addressing the Dilemmas of Governance in the Post-Soviet Context <i>Peter D. Eckel</i>	255
	<i>References</i>	267
	<i>Index</i>	289