Planning Ahead

Marvin L. Birnbaum, MD, PhD

Destiny is not a matter of chance, it is a matter of choice. It is not a thing to be waited for, it is a thing to be achieved.

William Jenning Bryan

Those who study the behavior of organizations believe that there are four stages in the history of any organization. These stages are: i) Embryonic or Introductory; ii) Rapid growth; iii) Maturity; and iv) Decline. The National Association for Emergency Medical Services Physicians (NAEMSP), the World Association for Disaster and Emergency Medicine (WADEM), and *Prehospital and Disaster Medicine* have successfully negotiated through the introductory stage, and are well into their respective periods of growth.

The National Association of EMS Physicians is in the midst of a remarkable period of growth. Its membership has tripled in three years and approaches the 1,400 mark. Because of its significance in providing medical standards and assistance to EMS physicians and its promulgation of this journal, it is anticipated that this rate of growth will continue into the next century. By the year 2000, it will serve some 8,000 members. The Executive Board has revised its mission to one that is more in tune with the evolving discipline of Prehospital Emergency Medicine, and will serve its members even better. It is engaged in strategic planning, a process that is instrumental in becoming a mature and stable organization. Its leadership has demonstrated a remarkable ability to build consensus on directions and priorities for this young medical discipline.

As pointed out in the last issue, the WADEM has been reorganized, incorporated, and is extending its hand to Disaster Medicine organizations around the world. It now stands as the primary force for uniting Disaster Medicine across this globe—a much needed role as the scope of disasters is worldwide. As such, it stands to have a tremendous impact on international cooperation in coping with disasters.

In preparation for the 1993 meetings

of both sponsoring organizations and the meetings of the Editorial Board of this journal which are a function of these meetings, I reviewed its mission and progress. Prehospital and Disaster Medicine is growing at a remarkable rate. As is evidenced by the increasing number and the quality of the manuscripts submitted for publication, its use as a forum for developing the science of Prehospital and Disaster Medicine is being accepted and sought after by many of the leading researchers in this exciting field. To accommodate this growth in quality materials, the number of pages in each issue has been increased from 80 to 116. The content also has been increased by making the size of the type smaller and by narrowing the margins. Currently, more words are packed onto each page than for any other leading medical journal. These changes allowed doubling the content without a substantial increase in the costs associated with production of the journal. Furthermore, with the help of our partners in industry, three supplements have been produced within this current volume.

Further evidence of this growth is provided in Figure 1. Perhaps, the best measure of this growth lies in examination of the size of the index that accompanies each volume. The standards used for indexing have remained constant since volume three. Because of the progressive compression of the content into the same space, the number of words rather than pages published, is another good measure of this growth. Most importantly, this growth has occurred primarily in the quantity of original research published. This growth has occurred because the volume of quality research submitted for publication is increasing progressively. The volume of good material has driven the acceptance rate for papers for publication from 85% in 1989 to 65% so far for 1993. More than 700 authors have Birnbaum 281

contributed to the current volume.

As a consequence, the number of invited papers previously published in earlier issues such as Controversy, Collective Reviews, and Editorials has been decreasing as the amount of science published has increased. Thus, the journal has become increasingly science-oriented and less opinion-driven. This has occurred because more and more of you are submitting research that has been better conceived and conducted. This research produces results that are of ever increasing value to the shaping of this young science of Prehospital and Disaster Medicine. It has helped to establish our discipline as a scientifically sound entity.

Our discipline is gaining steam; it is growing at a remarkable rate (rapid growth stage). We are producing more and better research. This is the best indication that our science is matur-

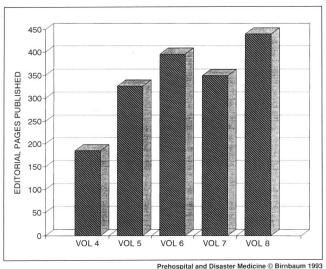


Figure 1—Editorial Pages Published in *Prehospital and Disaster Medicine* Since 1989

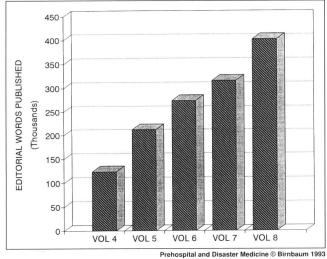


Figure 2—Total Number of Words Published in *Prehospital*and *Disaster Medicine* since 1989

ing and is establishing itself as a respected part of the medical community. What is even more exciting is that we are developing new tools that define what we do and how we do it. We are defining our medical and social impact. It seems that there is more systems-type and outcome research being conducted in the field of Prehospital and Disaster Medicine than has occurred in any other medical discipline. We not only are becoming increasingly facile at conceiving and completing respected prospective, randomized studies, but increasingly we are competent with systems research: applying those qualitative techniques that allow us to identify what we do, and to apply these findings to improve the manner in which we provide our care. We really are ahead of the rest of medicine in this realm. And our timing is great. The scope of our practice is expansive; it involves interfacing with many, many disciplines within and without traditional medicine; more than for any other medical discipline. The ultimate scope of this practice is up to us. We are well-positioned.

We are discovering what we are about. The rest of medicine would do well to look toward us as the model for cost-effective health care. We are the only sector of medicine that provides universal access to health care at a very low relative cost. By continuing along this path of self-discovery, we set the example. We have no need to follow the path selected by other components of a failing delivery system characteristic of the many other sectors of medicine in the United States. As pacesetters, we already have programs in place that enhance the delivery of health care both in the United States and around the world. We practice our special medicine in a glass house for all to see, and we are beginning to understand how we do it. We have continued to apply these discoveries into our daily practice. We drive the systems for which we are responsible to deliver care in better and more efficient ways. Our continuous scrutiny of how our systems operate has made our science and our practice better. If we continue to develop this aspect of OUR science, we will get even better. Nowhere else in medicine is there such concern for the enhancement of the quality of care that we deliver to every patient. Medicine, take note.

Further evidence for our acceptance within our own discipline has been the progressive augmentation in the membership of both the NAEMSP and WADEM. But even more striking, is the fact that these organizations have matured to a point sufficient to allow them the opportunity to readjust their respective missions to be more in tune with the social and scientific needs of their members and the communities their members serve. Each is increasingly aware of the social impact generated by the medicine they provide. An even greater mark of the increasing maturity of these disciplines is that they are able to agree on their goals and objectives, and are able to codify these in the form of strategic planning. Their leadership is focused and the paths have been forged. I wish each a happy and fruitful journey down these paths. But, we must keep looking-up to avoid the morass in which the rest of medicine finds itself. We are leading each other to a new level of scientific proficiency and acceptability. There have been a few turns on the way and likely will be more to come, but we are off to an exciting start.

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CONTRAINDICATIONS: There are no absolute contraindications to the use of

ONTEAMOICATIONS: There are no absolute contraindications to the use of epinephrine in a life-threatening situation.

WARNINGS: Epinephrine is light sensitive and should be stored in the tube provided. Store at room temperature (15°-30°C/59°-86°F). Do not refrigerate. Before using, check to make sure solution in Auto-Injector is not discolored. Replace the Auto-Injector if the solution is discolored or contains a precipitale. Avoid possible inadvertent intravascular administration. Select an appropriate injection of selection site such as the thing. DO NOT INJECT INTO BUTTOK. Large doses or accidental intravenous injection of epinephrine may result in cerebral hemorrhage due to sharp rise in blood pressure. DO NOT INJECT INTRAVENOUSLY. Rapidly acting vasodilators can countered the marked nessor effects of epinephrine. Pressure. DO NOT INJECT INTRAVENUUSE r. napruly governy teract the marked pressor effects of epinephrine.

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administration of the drug for treatment of serious allergic or other emergency situations.

Accidental injection into the hands or feet may result in loss of blood flow to the affected area and should be avoided. If there is an accidental injection into these areas, go immediately to the nearest emergency room for treatment. EpiPen should ONLY be injected into the anteriolaterial aspect of the thigh.

PRECAUTIONS: Epinephrine is ordinarily administered with extreme caution to patients who have heart disease. Use of epinephrine with drugs that may sensitize the heart to arrhythmias, e.g., digitalis, mercurial diuretics, or quindine, ordinarily is not recommended. Anginal pain may be induced by epinephrine in patients with coronary insufficiency. The effects of epinephrine may be potentiated by tricyclic articlepressants and monoamine oxidase inhibitors. Hyperthyrolid individuals, individuals with cardiovascular disease, hypertension, or diabetes, elderly individuals are preparent vomen, and children under 30 kg (66 lbs.) body weight may be theoretically at greater risk of developing adverse reactions after epinephrine administration. Despite these concerns, epinephrine is essential for the treatment of anaphytaxis. Therefore, patients with these conditions, and/or any there person who might be in sposition to administrate EpiPen of EpiPen Jr. to a patient experiencing anaphytaxis.

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should be carefully instructed in regard to the saving medication should be used.

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CARCINOGENESIS. MUTAGENESIS. IMPAIRMENT OF FERTILITY: Studies of epipephrine in animals to evaluate the carcinogenic and mutagenic potential or the effect on fertility have not been conducted.

USAGE IN PREGNANCY: Pregnancy Category C: Epinephrine has been shown to be teratogenic in rats when given in doses about 25 times the human dose. There are no adequate and well-controlled studies in pregnant women. Epinephrine should be used during pregnancy only if the potential benefit justifies the potential risk to the fetus.

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ADVERSE REACTIONS: Side effects of epipephrine may include palpitations, tachycardia, sweating, nausea and vomiting, respiratory difficulty, pallor, dizziness,

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"VERDOSAGE: Overdosage or inadvertent intravasular injection or inadvertent intravasular injection or inadvertent intravasular injection opersure. Fatalities may also result from pulmonary edema because of peripheral vascular constriction together with cardiac stimulation.

**DOSAGE AND ADMINISTRATION: Usual epinephrina adult dose for allergic emergencies is 0.3 mg. For pediatric use, the appropriate dosage may be 0.15 or 0.30 mg depending upon the body weight of the patient. However, the prescribing physician has the option of prescribing more or less than these amounts, based on careful assessment of each individual patient and recognizing the life-threatening nature of the reactions for which this drug is being prescribed. With severe persistant anaphylaxis, repeat injections with an additional EpiPen may be necessary in the properties of the reactions for which the properties of the reactions for which the properties of the reactions for which this drug is being prescribed. With severe persistant anaphylaxis, repeat injections with an additional EpiPen may be necessary.

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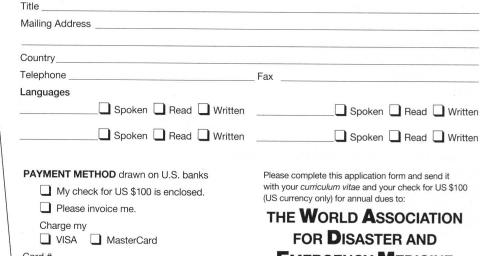
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